



Forty years ago, lunar astronaut William Anders captured a photograph that forever redefined the way we see our planet. For the first time, we saw Earth in its entirety. Our home, so rich and abundant, suddenly appeared as a small bluish marble alone in the infinite blackness of space.

Closer to home, LightHawk makes this powerful perspective available to help affect on-the-ground environmental choices. When decision-makers see the "big picture" from above, they seldom see the things that divide us: county, state, and national boundaries, voting districts, federal or private land boundaries. Instead, they recount the things that unite us: profound beauty and the connectedness of the features seen below.

Even when altered landscapes are not beautiful, the view is still hopeful, because hope comes from knowing what is worth protecting for future generations, and knowing that we can make a difference. What we see, we can understand. What we understand, we can love. And what we truly love, we will protect.

LightHawk's role is to convert abstractions into reality. We know from experience that when we connect the view from above with peoples' hearts and minds, it transcends differences, builds commitment, and inspires genuine stewardship.

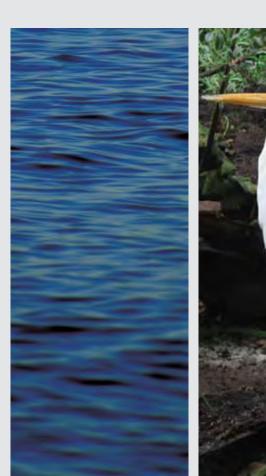






# **Our Mission**

To champion environmental protection through the unique perspective of flight.









# **Q&A** with David Kunkel

Chairman, Board of Directors

Q: How does LightHawk work with conservation partners?

A. LightHawk accelerates the efforts of our partners through donated flights which are especially important because many of our partners would not be able to gain the powerful aerial perspective without us. We recruit the right pilot in the right aircraft with the right participants to provide a powerful perspective on their issue or area of concern.

Q: What's so special about the aerial perspective LightHawk provides?

**A.** Often, there's a conversion moment in flight - a light goes on in the passenger's head. And there's just no substitute for the view from a light aircraft. We have seen that this perspective influences people to be good stewards of the land.



David Kunkel
Chairman, Board of Directors

Q: What sets LightHawk apart from other conservation groups?

**A:** Well, LightHawk is not a traditional advocacy group. Rather, we provide an extraordinarily powerful tool to our partners. There are many success stories, many issues that have been won by our partners where LightHawk flights made all the difference.

Q: Who are your volunteer pilots?

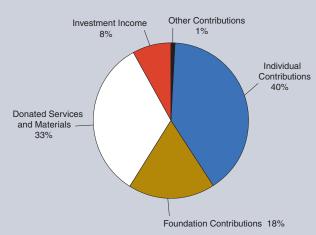
A. They're an interesting, adventurous and passionate bunch. LightHawk pilots love to fly and if they can fly for a good cause, all the better. I've been a volunteer pilot for a number of years and I can tell you it's extremely gratifying to fly LightHawk missions.

Q: How does LightHawk conduct its flight operations?

A. LightHawk covers much of the U.S., Mexico, and Central America with a small, highly-skilled, committed staff that reviews and/or initiates flight requests. Once we've decided to do a flight, we find a volunteer pilot, organize all logistics, coach groups on the best use of flight, and provide advice on everything from aerial photography to media event planning. Most staff have home offices, so we operate with very low overhead and as a result, we're a very nimble organization.

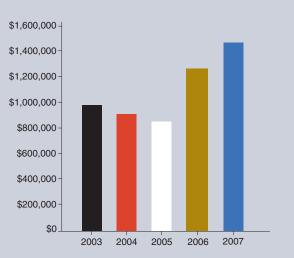


## 2007 Revenue Sources



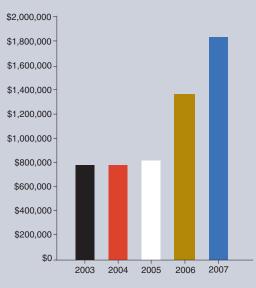
Individual contributions made up 73% of our total revenue in 2007.

## 5 Year Revenue Growth



LightHawk's annual revenues have increased by 50% since 2003. This has enabled us to begin building a one year operating reserve.

## **Net Asset Growth**



LightHawk's net asset value has increased by over \$1M or 138% in five years. The increase includes one aircraft donated in 2007, growth in our endowment investments, and the establishment of an operating reserve with a balance of over \$500K at YE2007. LightHawk has \$100K in long term debt, less than 5% of our asset value.

## **Statement of Financial Position**

ear Ended December 31, 2007

## Support and Revenue

| Individual Contributions                     | . \$582,489 |
|--|-------------|
| Foundation Contributions                     | \$270,600   |
| Donated Services and Materials               | \$482,533   |
| Other Contributions                          | \$10,135    |
| Other Revenue, Interest and Dividends        | \$64,078    |
| Realized and Unrealized Gains on Investments | \$56,947    |
|  |             |

### Expenses

| Program- LightHawk Costs                 | \$459,269 |
|--|-----------|
| Program- Volunteer Pilot Donated Flights | \$282,533 |
| Fundraising and Membership               | \$143,259 |
| General and Administration               | \$89,830  |
| Total Expense                            | \$974,897 |
| Change in Net Assets                     | \$491.88  |

# **Balance Sheet**

Year Ended December 31, 200

#### Assets

| Cash and Cash Equivalents      | \$748,964   |
|--------------------------------|-------------|
| Unconditional Promises to Give | \$136,000   |
| Prepaid Expenses               | \$3,568     |
| Investments                    | \$755,255   |
| Property and Equipment         | \$352,528   |
| Total Assets                   | \$1,996,315 |

## Liabilities

| Accounts Payable  | \$45,908  |
|-------------------|-----------|
| Long-term Debt    | \$100,000 |
| Total Liabilities | \$145,908 |

#### Net Assets

| Unrestricted           | \$958,91  |
|------------------------|-----------|
| Temporarily Restricted |           |
| Permanently Restricted |           |
| TI . INT . A           | ¢1.050.70 |

Total Liabilities and Net Assets ......\$1,996,315





# Mesoamerica

Tracking Jaguars in Guatemala

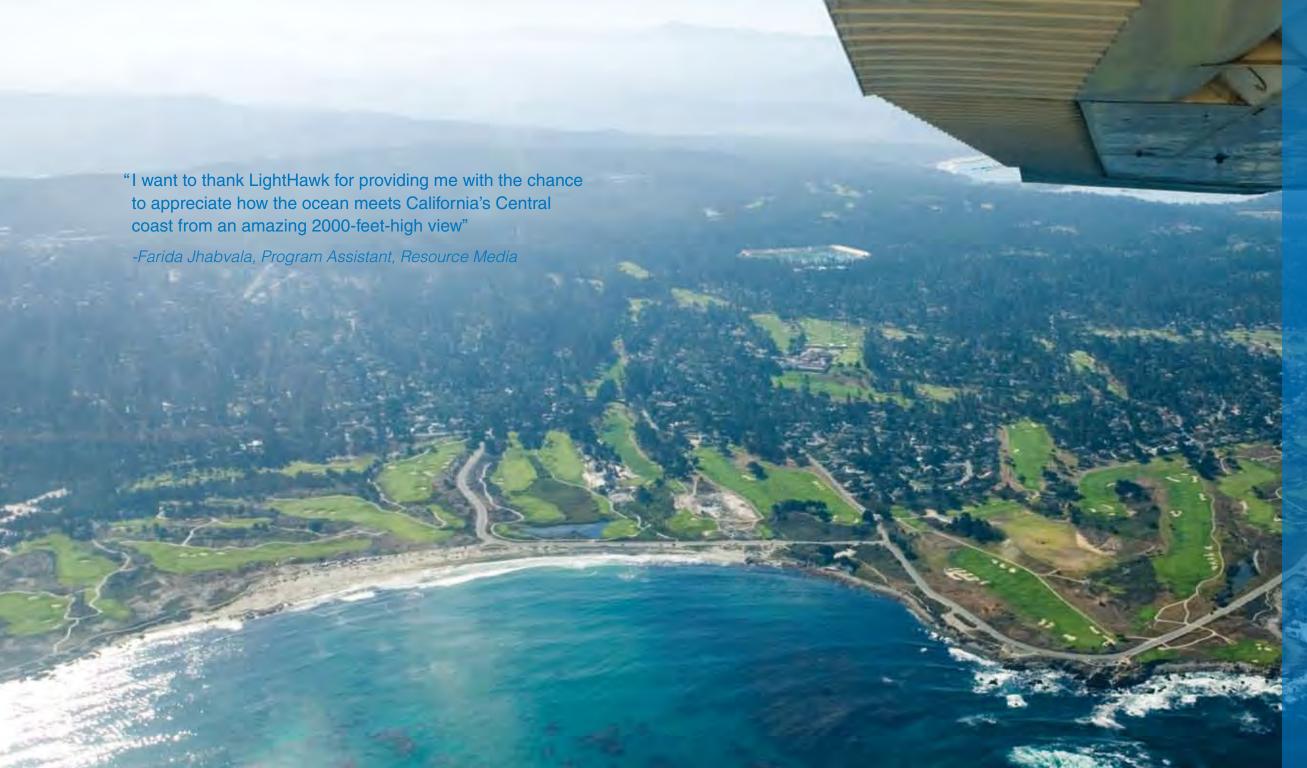
In 2007, we continued our work with jaguar researchers from Unidos para la Conservación A.C. and Defensores de la Naturaleza in Laguna del Tigre National Park, Guatemala. The researchers tracked nine collared jaguars and are using aerial observations to monitor the state of the jaguar's habitat. Forest fires, deforestation, illegal logging, and wildlife poaching are constant threats to the jaguars and their forest habitat. With few resources and millions of acres to protect across eight different countries, our partners rely on LightHawk overflights to efficiently monitor and respond to the myriad of illegal activities that threaten jaguars and the other unique species of Mesoamerica.

Mesoamerica Program Region: Mexico, Belize, Guatemala, Costa Rica, El Salvador, Honduras, Nicaragua and Panama.

"The information we gathered on the location of the jaguars...is vital for us Without the aerial surveys our work would be much harder. Thank you!"

- Duane Azuara-Santiago, Unidos para la Conservación





# Pacific

## Marine Protected Areas

Until recently, California's extraordinary coastal and marine ecosystems were largely unprotected and in decline. The diving community was witness to a drop-off in marine life, the fishing industries experienced starkly reduced catches from historic levels over two decades, and surfers and families repeatedly found themselves shut out of their favorite beaches because of dangerous bacteria levels in the water.

After years of work, the state of California established a network of 29 Marine Protected Areas (MPAs) along the central coast, designed to protect and restore marine life and ecosystems from threats ranging from coastal development to unsustainable fishing practices, while enhancing recreational and ocean research opportunities. LightHawk flights played a critical role in establishing these MPAs by allowing local stakeholders and members of the public to experience firsthand the deep undersea canyons, rich kelp forests, rocky reefs, and other underwater habitats visible from the air and vital to healthy marine habitats and abundant fish and wildlife populations.

Pacific Program Region: California, Oregon and Washington with limited operations in Alaska, British Columbia and Baja California.

# Eastern

## Protecting the Maine Woods

LightHawk pilots brought new understanding to the hotly disputed proposal for a sprawling resort and luxury home development on Maine's Moosehead Lake. Multiple flights allowed the Natural Resources Council of Maine and Maine Audubon to gather information to hone their argument against the developer's original plans. The groups seek not to halt development but to ensure that development is supportive of existing communities and balanced by meaningful conservation in this spectacular region.

LightHawk has a long-standing dedication to protecting the northern temperate forest of the eastern United States and Canada. The Maine Woods is a keystone of this once contiguous expanse of forest ecosystems running from New Brunswick through the Allegheny Highlands of northern Pennsylvania. While development may be coming, LightHawk resources can assist in creating balanced solutions to challenges posed by such growth.

Eastern Program Region: Connecticut, Delaware, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island and Vermont.





# **Rockies**

## Protecting "America's Outback"

When Biodiversity Conservation Alliance (BCA) needed flights to familiarize Wyoming's Environmental Quality Council with Adobe Town in the Red Desert, LightHawk provided eye-opening educational tours over this spectacular, but little-known area. BCA and seven other groups had petitioned the Council to designate Adobe Town as "Very Rare and Uncommon," which would help avoid oil and gas leasing there by land managers. Adobe Town is often described as having National Park-caliber scenery and boasts the state's largest wild horse herd. LightHawk and our partners believed that if Council members could see this area for themselves, it would lead to protection efforts. Sure enough, Adobe Town received this designation after our flights, and four of the five members who voted in favor of the designation had been LightHawk passengers.

Rockies Program Region: Arizona, Colorado, Idaho, Montana, Nevada, New Mexico, Utah and Wyoming with limited operations in Alberta.





# **Emerging Regions: Great Lakes**

## Watching over the Water

Protecting the water quality of the Great Lakes and its watersheds is essential to ecological and human health in the region. The lakes house 22% of the world's fresh water supply which supports an array of wildlife and supplies drinking water to tens of millions of people. LightHawk flights with the Environmentally Concerned Citizens of South Central Michigan and Sierra Club, Michigan Chapter are invaluable to their efforts to curtail damage to local waterways by industrial dairy operations. The groups are asking for a moratorium on all industrial facility expansion and for effective environmental regulation, currently lacking, of the industry. Aerial images increased public and media awareness of these oversized dairy operations and resulted in numerous state agency penalties over the past two years for ongoing, flagrant pollution of waterways.

In LightHawk's Emerging Regions, flight requests are accepted and managed as they are in our core regions, but in these areas volunteer pilot recruitment and strategic outreach to conservation partners is not actively conducted at this time. Our work in the Midwest, Florida, and Caribbean grows each year through networking and the willingness of many of our volunteer pilots to travel far from home to further LightHawk's mission.



## **Volunteer Pilot Corps**

- × Gabrielle Adelman
- × Robert Andrews Michael Baum
- ★ Greg Bedinger
- × Milton Bennett Stan Bialek Richard Bicknell Donald Boccaccio Jeff Bonneville

Jon Galt Bowman

- X Christopher Boyer
- × Saul Chaikin

- X David Downey
- X Rick Durden

- × Eric Fogelin
- ✓ Steven Garman
- ×Bob Gill
- × Reginald Goodwin
- × James Grady

- - × Hugh Horning
  - X Bruce Huester

    ✓ Bruce Huester

- × Daniel Evans
- ▼ Joseph Fischetti

- × Jeff Hamilton

- Kirk Johnson
- × Robert Keller, Jr. × John W. Keys III, *In Memoriam* × Malcolm Ohl
- × Richard Kimball Paul Kinzelman
- × David Kunkel
- × Raymond Lee
- ×Tom Maurer
- × David McConnell
- X Bruce McLean

  ✓ Bruce McLean
- × Mike McNamara
- X Dan Meyer
- × David Murphy Larry Musarra, *In Memoriam* × Chuck Schroll

- X Jane Nicolai

  ✓ Jane Nicolai
- X Steve Nicoll

  ✓ Steve Nicoll

- × Robert Peterson
- × Fred Reimers
- × Kevin Roache
- X Lisa Robertson
- ★ James A. Rollins
- ★ Scott Ryan
- × Merry Schroeder

- X Mark Shelley

  ✓ Mark Shelley
- ★ Gene Steffen
- × Edward Steinman
- × Michael Sutton
- X Larry Swanson

  ✓ Larry Swanson
- **×**G. Val Tollefson
- × Richard Walker
- Terri Watson Pritchard White
- × Brian Williams
- × Stephen Williams
- × Will Worthington
- × Andy Young
- X Volunteer Pilots flying missions in 2007

"For me, it's really a way to use the airplane and my flying skills for a good purpose. I love hiking and canoeing in Maine and New Hampshire. By flying for LightHawk I can help conservation groups ensure that these opportunities will continue to be available to everyone in the future."



## **Partners in Conservation**

2007 Missions



## Mesoamerica Region

#### Belize

Aguacaliente Management Team (AMT) Banana Growers Association

Belize Audubon Society (BAS)

Belize Forest Department

Belize Foundation for Research and

Environmental Education (BFREE)

The Belize Zoo and Tropical Education

Center (TBZ)

Bladen Management Consortium

Ducks Unlimited

Forest And Marine Reserves Association of Cave Caulker (FAMRACC)

Friends for Conservation and Development

Friends of Nature

Oceanic Society

The Peregrine Fund

Programme for Belize

Rio Blanco Mayan Association

Sarstoon Temash Institute for

Indigenous Management (SATIIM)

The Siwa-ban Foundation

Smithsonian Institution

Toledo Association for Sustainable Tourism and Empowerment (TASTE)

University of Arizona

University of Belize

Wildlife Care Center

Wildlife Trust

#### Costa Rica

Asociación de Comunidades Ecologistas Usuarias del Golfo de Nicoya (CEUS del Golfo)

Centro Científico Tropical

Conservation International

Ducks Unlimited

Fund for Costa Rica

Fundación Ecológica del Cornelio de

Acosta (FUNDECOA)

Ministerio de Ambiente y Energía (MINAE)

Rainforest Alliance

Sistema de Áreas de Conservación Nacional (SINAC)

Universidad Nacional

#### El Salvador

Ducks Unlimited

#### Guatemala

Asociación Balam

Centro de Monitoreo y Evaluación del

CONAP- CEMEC

Consejo Nacional de Áreas Protegidas (CONAP)

Defensores de la Naturaleza

Ducks Unlimited

Instituto de Antropología e Historia

Prensa Libre ProPetén

Trópico Verde

University of Florida

USAID

Wildlife Conservation Society

Yale University

#### Honduras

Ducks Unlimited Fundación Parque Nacional Pico Bonito Loma Linda University USAID/MIRA

#### Mexico

Amigos de Sian Ka'an Greenpeace México Instituto Nacional de Ecología Sweetbriar College, Dr. Lincoln Brower Universidad Veracruzana

## Nicaragua

Ducks Unlimited

## Eastern Region

Allegheny Defense Project Assateague Coastal Trust Association for the Protection of the Adirondacks Bioscape Initiative, Wildlife Trust Blue Hills Heritage Trust Boothbay Regional Land Trust Central and Western New York Chapter of The Nature Conservancy Downeast Lakes Land Trust Forest Watch Janet McMahon, ecologist Maine Audubon Maine Coast Heritage Trust Mote Marine Lab, Center for Shark Research Natural Resources Council of Maine NY Bioscape Initiative Open Space Institute Presque Isle Audubon Society Provincetown Center for Coastal Studie RESTORE: The North Woods Save The Bay, Narragansett Bay Scot Miller, photograper Sheepscot Valley Conservation Association

Wildlife Trust

Alan Bauer Photography American Rivers Aqua Permanente Audubon Canyon Ranch California Wilderness Coalition Canadian Parks and Wilderness Society Cascadia Wildlands Project Center for Biological Diversity Colville Indian Environmental Protection Alliance Colville Tribe Conservation Northwest Ebbetts Pass Forest Watch Erin Kunkel Photography Forest Ethics Friends for the Wetlands of Issaguah Northfork Friends of Mount Adams Friends of the Gualala River Friends of the River Gifford Pinchot Task Force Kachemak Heritage Land Trust Kip Evans Photography Meyer Memorial Trust National Geographic Natural Resources Defense Council Oceanic Society Oregon Wild Pacific States Marine Fisheries Commission Partnership for Rural King County Pilchuck Audubon Society Resource Media Rob Badger Photography San Bruno Mountain Watch Save the Bay Save the Wild Rogue

Sierra Club, Cascade Chapter

SnoPORCH

Snowlands Network

Stanford Law Clinic

Thalassa Consulting

The Otter Project

WildCoast

Sustainable Northwest

The Ocean Conservancy

Trout Unlimited Alaska

Water Watch of Oregon

## Pacific Region

Sheepscot Wellspring Land Alliance

Sierra Club Adirondack Committee

The Nature Conservancy, Northern New

The Nature Conservancy, Maine

Tug Hill Tomorrow Land Trust

Vermont Natural Resources Council

The Adriondack Council

Hampshire Project Office

California Native Plant Society

**Rockies Region** American Wildlands Amigos Bravos Biodiversity Conservation Alliance Bitterroot River Protection Association Bitterrooters for Planning Cabinet Resource Group Center for Biological Diversity Clark Fork Coalition Colorado Cattlemen's Agricultural Land Trust Colorado Environmental Coalition Colorado Open Lands Colorado Trout Unlimited Colorado Wild Eagle County Government Earthjustice Felt Soul Media Four Corners Media Friends of Lolo Peak Friends of the Bitterroot Friends of the Clearwater

Friends of the Santa Cruz River Great Burn Study Group Greater Yellowstone Coalition Headwaters Economics Jack Dykinga Photography

**Jackson Hole Conservation Alliance** Montana Wilderness Association National Geographic Magazine National Wildlife Federation, Northern Rockies Office

New Mexico Wilderness Alliance Rocky Mountain Elk Foundation Selkirk Conservation Alliance Shattil/Rozinski Photography Sonoran Institute

Southern Rockies Conservation Alliance The Nature Conservancy, Phoenix Conservation Center The Nature Conservancy, Verde

River Program

The Nature Conservancy of Colorado

The Wilderness Society, Four Corners Regional Office The Wilderness Society, Central Rockies Office Western Watersheds Project Wilderness Workshop Wyoming Environmental **Quality Council** 

## **Emerging Regions**

Environmentally Concerned Citizens of South Central Michigan Sierra Club, Michigan Chapter The Peregrine Fund

## Foundation Support

Appleby Foundation Beagle Charitable Foundation Blue Foundation, Inc. Allan and Marilyn Brown Fund **Bunting Family Foundation** Butler Conservation Fund Christensen Family Foundation Compton Foundation Inc. Environmental Grantmakers Association Phoebe W. Haas Charitable Trust B Roy A. Hunt Foundation Island Foundation Keller Family Fund Monterey Bay Aquarium Foundation Myers-Ball Foundation, Inc Oak Foundation USA Resources Legacy Fund Foundation Sandler Family Supporting Foundation Allan Silverstein Family Foundation Stanley Family Fund (2) Wiancko Charitable Foundation

William B. Wiener, Jr. Foundation



## A Winged Tribute

When the family of the late Greg Gund sought a way to honor his adventurous spirit and carry on his passion for conservation in Costa Rica, they turned to LightHawk. By gifting Greg's beloved Cessna 207 airplane to LightHawk, the Gunds found a way for Greg's legacy to take flight and help LightHawk's mission to protect the environment in Central America through the unique perspective of flight. Now, as it did under his watch, Greg's plane continues to fly over landscapes he held close to his heart. And a family's tribute takes wing to help LightHawk preserve and nurture the health and beauty of the Mesoamerican environment.

## With Sincere Appreciation

LightHawk is tremendously grateful to you, our supporters. Without the continued commitment of the many individuals and organizations listed below, our work would not be possible.

We hope you will take pride in all we have accomplished together in 2007.

Anonymous (2) Peter and Jane Carpenter Jeff and Martha Hamilton David and Gale Kunkel John and Merry Schroeder

Mary Ellen Bates Jesse Collins and Joan Bavaria Frank and Gina Day Rudy Engholm Mark Follett Theo Gund Steve Knaebel Steve and Sheryl Koonce Gregory and Somjit Kunkel Gerry and Deborah Kurata Josh and Becky Marvil Joel and Christine McHorse Rees Morrison Gurnee Munn III Lewis Nash Jane and Bill Nicolai Gil and Marge Ordway Steve and Lisa Robertson Patricia Stein

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Gail Factor

Charles S. Faulkner, II Henry and Susan Flint Mark Follett Alan Frank Robert French Mary Ann Frye Ben and Peggy Fujita Bill and Mary Gardner Philip Garofalo Lydia Garvey Peter Geiler Daniel Gelbaum Joseph Gerberg Martin Gerrard Elaine Goldman Patrick Donovan Goldsworthy Fay C. Graning Carlton Green William and Donna Green P. Hawk Greenberg George Greene Peter and Joanne Griesinger David C. Grimwood, M.D. Thomas Hall John and Kiku Hanes Carl M. Hay Patrick Healy Friederike Heidger Jerry Herst and Julie Dorfman Michael J. Herz Charles L. and Lorene E. Hilf Bill and Gail Hlavacek Peter Hoffman Milton and Louise Hollander

Kirsten R. Holmquist

Bruce and Wanda Huester

Robert and Tina Hyduke

Ted Huston and Rosemary Rader

Mary B. Holt

Richard Iali

Paula R. Katz

Gene A. Kent

Patricia M. Kincaid

Richard Horvitz

Sandra Korth Dr. H. Robert Krear Donald and Barbara Kusler Philip A. Lathrap and Roberta A. Vickie Laughlin Thomas Ledig Michael Light Jason A. Lillegraven Bob Linck and Leanne Klyza Linck Harold and Eleanor Lipton Darryl G. Lloyd Alan Lukas Theodore Lyman Anne Mack Dorothy Maclean Bernice C. Maertz Joseph Mandell Philip Margolis Nancy B. Marsh Joelle R. Mauthe Missy Mayfield and Steve Peters Michael and Diane McBride James A. McClure Marion McConnell Carol McDonald Ms. Suzanna McDougal Bud and Leslie Merrick Jerome P. Miller Glenn C. Muhr Russell W. Munson, Jr. Joel Myerson Paul Novak James M. Noyes and Louise Wilson Noves Edward Oberweiser and Elaine Charkowski John and Lani Ochs Steven Odendahl Mose and Maren Orion Oppenheimer Gordon Orians Rowland Orum Devonia Oster Robert Perez

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David Wild

Randy and Fran Williams

Perry B. Wilson Joanna Winship John and Jill Winter Donald and Eleanor Wolf Rachel Woods Crista Worthy John Wylde Cyrus and Lucia Young Bradley Zeve

Cabinet Resource Group Colorado Open Lands Columbia Land Conservancy, Inc. Ducks Unlimited, Inc. Jack Dykinga Photography Eagle County Community Development Eagle River, Inc. Ebbetts Pass Forest Watch Flightline, Inc. The Monadnock Conservancy North Fork Preservation Association Santa Fe Garden Club Sweet Briar College

Combined Federal Campaign Microsoft Matching Gifts Program SAP Matching Gift Program

Daniel Woods

Gifts were made to LightHawk in honor of: Greg Gund David Hinkle Tom Maurer Ruth McCorrison Tony A. Oster Bob Peterson Pauline Ross Rick Solana Haley and Riley Stanton Dr. and Mrs. Tranquada

# David Kunkel-Chairman, Brent Blue, . J. Colby, Rick Durden - retired March 2008, C. Rudy Engholm, Jeff Hamilton, Steven Knaebel, Jane Nicolai, Benjamin C. Pierce, Merry Schroeder, Michael Sutton, Terri Watson

## **LightHawk Board of Directors**



## **LightHawk Staff**





Rudy Engholm, Executive Director

ama Blackwell, Director of Programs

eri Foster, Program Associate

ev Gabe, Publications Manager

ee Pagni, Program Specialist

nannon Rochelle, Pilot Outreach Manager

milie Ryan, Chief Financial Officer

hristine Steele, Program Manager, Pacific Region

aura Stone, Program Manager, Rockies Region

elley Tucker, Program Manager, Eastern Region

rmando Ubeda, Program Manager, Mesoamerica





"You folks have no idea how much I love what you're doing and how much I love you for doing it. Thank you so much on our behalf and on behalf of our future generations."

- Arneta Crossman of Fall River Mills, CA

